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Securities Code: 6753

June 10, 2024

SHARP CORPORATION

Notice of Convocation of the 130th Ordinary General Meeting of Shareholders

To Our Shareholders:

Sharp Corporation (the “Company”) hereby notifies you of the convocation of the 130th Ordinary General Meeting of Shareholders as per the description below.

DESCRIPTION

1. Date and Time: Thursday, June 27, 2024, at 10:00 a.m.
(Reception will start at 9:00 a.m.)
2. Venue: 1 Takumi-cho, Sakai-ku, Sakai-shi, Osaka
Sharp Corporation (Multi-Purpose Hall)
3. Purpose of the Meeting:
Reporting: The Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements, as well as Audit Reports of Consolidated Financial Statements by the Accounting Auditors and the Audit & Supervisory Committee for the 130th Term (from April 1, 2023 to March 31, 2024)

Matters to be Resolved:

- Proposal No.1: Appointment of Six (6) Directors (except the members of Audit & Supervisory Committee)
- Proposal No.2: Determining the amount and content of the Remuneration for Directors (except the members of Audit & Supervisory Committee)
- Proposal No.3: Issuance of Stock Acquisition Rights as Stock Options

Reference Information Regarding Proposals**Proposal No. 1: Appointment of Six (6) Directors (except the members of Audit & Supervisory Committee)**

The terms of office of all the present four (4) Directors (except the members of Audit & Supervisory Committee. The same shall apply hereinafter in this proposal) will expire at the conclusion of this General Meeting of Shareholders.

In order to strengthen the supervisory function of directors, the Company would like to propose that the number of outside directors be increased by two (2) as independent officers, and the Company nominates the following six (6) candidates of Directors.

Regarding this proposal, consideration was made by Audit & Supervisory Committee, and there was no particular comment raised.

The candidates for the Directors are as follows and the asterisk (*) denotes the new candidates:

No.	Name of Candidate (Date of Birth)	Gender	Current position and responsibilities at the Company	Attendance at Board of Directors meetings	Number of the Company's shares held	Number of the Company's stock Acquisition rights held
1	Po-Hsuan Wu (July 22, 1977)	Male	President & Chief Executive Officer of the Company	100%	0 share	800 units
2	Masahiro Okitsu (August 3, 1957)	Male	Executive Vice President	100%	3,039 shares	700 units
3	*Akira Kiyota (May 6, 1945)	Male	—	—	0 share	0 unit
4	*Ching-Ray Chang (July 1, 1957)	Male	—	—	0 share	0 unit
5	*Seiichi Nagatsuka (February 6, 1958)	Male	—	—	0 share	0 unit
6	*Yumiko Kajiwara (September 9, 1961)	Female	—	—	0 share	0 unit

(Skill Matrix)

No.	Name of Candidate	Corporate management/ Business strategy	International business/ Overseas knowledge	Engineering/ Technology	Finance/ Accounting	Risk management/ Compliance
1	Po-Hsuan Wu	●	●		●	●
2	Masahiro Okitsu	●	●	●		●
3	*Akira Kiyota	●	●		●	●
4	*Ching-Ray Chang	●	●	●		●
5	*Seiichi Nagatsuka	●	●			●
6	*Yumiko Kajiwara	●	●	●		●

(Reasons for nominating the following persons as candidates for Outside Directors and the expected role)

Mr. Akira Kiyota:

Mr. Akira Kiyota has a wealth of experience and specialized knowledge in the securities industry, having served as a representative director of securities companies and Tokyo Stock Exchange for many years. Based on the above, it is expected that he can fully fulfill his role in supervising business execution and providing advice to management from an independent standpoint. The Company has determined that he is qualified to serve as an outside director of the Company, and proposes his appointment as an outsider director.

Mr. Ching-Ray Chang:

Mr. Ching-Ray Chang has a wealth of experience and specialized knowledge, having been engaged in researches on the fields such as quantum mechanics, mainly at National Taiwan University, and having been in charge of management and administration as Executive Vice President of Administrative Affairs of National Taiwan University, etc. for many years. Based on the above, it is expected that he can fully fulfill his role in supervising business execution and providing advice to management from an independent standpoint. The Company has determined that he is qualified to serve as an outside director of the Company, and proposes his appointment as an outsider director. Although he has no experience of being involved in company management other than as an outside director in the past, for the reasons stated above, the Company has determined that he is capable of appropriately performing his duties as an outside director.

Mr. Seiichi Nagatsuka:

Mr. Seiichi Nagatsuka has a wealth of experience and specialized international knowledge, having assumed a number of important government positions after joining the Ministry of International Trade and Industry (currently the Ministry of Economy, Trade and Industry), as well as having experience at the Permanent Mission of Japan to the International Organizations located in Geneva and the Japan International Cooperation Agency (JICA). Based on the above, it is expected that he can fully fulfill his role in supervising business execution and providing advice to management from an independent standpoint. The Company has determined that he is qualified to serve as an outside director of the Company, and proposes his appointment as an outside director. Although he has no experience of being involved in company management other than as an outside director in the past, for the reasons stated above, the Company has determined that he is capable of appropriately performing his duties as an outside director.

Ms. Yumiko Kajiwara:

Ms. Yumiko Kajiwara, a member of Council for Science, Technology and Innovation, has a wealth of experience and specialized knowledge, having engaged in intellectual property and human resource development as well as the promotion of diversity and sustainability in computer and communication terminal manufacturers for many years. Based on the above, it is expected that she can fully fulfill her role in supervising business execution and providing advice to management from an independent standpoint. The Company has determined that she is qualified to serve as an outside director of the Company, and proposes her election as an outsider director.

(Notes)

1. Mr. Akira Kiyota, Mr. Ching-Ray Chang, Mr. Seiichi Nagatsuka and Ms. Yumiko Kajiwara are candidates for Outside Directors, as stipulated by Article 2, Paragraph 3, Item 7 of the Enforcement Regulations of the Company Act.
2. Mr. Akira Kiyota, Mr. Ching-Ray Chang, Mr. Seiichi Nagatsuka and Ms. Yumiko Kajiwara satisfy the requirements for independence as stipulated by the Tokyo Stock Exchange and the Company will report them as an independent director.
3. The Company plans to enter into a liability limitation agreement with Mr. Akira Kiyota, Mr. Ching-Ray Chang, Mr. Seiichi Nagatsuka and Ms. Yumiko Kajiwara which limits their liability within the extent stipulated by law.
4. Pursuant to the provisions of Article 430-2, Paragraph 1 of the Companies Act, the Company shall have an agreement with directors, including candidates, to cover the expenses set forth in Item 1 of the same paragraph and the losses set forth in Item 2 of the same paragraph within the scope stipulated by law.
5. The company has concluded a directors and officers liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Company Act with an insurance company. In the event of a claim for damages submitted by a shareholder or a third party, etc., the said insurance agreement shall compensate for damages including compensation for damages and legal expenses to be borne by the insureds. The candidates will be included as insureds in the said insurance agreement if officially appointed as directors. In addition, the Company plans to renew the agreement with details of the same degree at the time of next renewal.

Proposal No. 2: Determining the amount and content of the Remuneration for Directors (except the members of Audit & Supervisory Committee)

At the 129th Ordinary General Meeting of Shareholders held on June 27, 2023, an approval was made for the total cash remuneration for Directors (except the members of Audit & Supervisory Committee. The same shall apply hereinafter in this proposal) of 500 million yen or less per business year (Of this amount, the total amount for outside directors is 50 million yen or less. However, this does not include employee salaries for directors who also serve as employees.), and, separate from the monetary compensation limit, the total amount of restricted stock and stock acquisition rights as stock options of 300 million yen or less per business year (Of this amount, the total amount for outside directors is 30 million yen or less.), assuming that the number of stock acquisition rights to be issued shall be within 1,500 units per business year (The number of shares of common stock of the Company to be issued upon exercise of stock acquisition rights shall not exceed 150,000 shares, however, the total of such number of shares and the number of shares of restricted stock issued during the same fiscal year shall not exceed 150,000 shares. Of these, 150 units or 15,000 shares or less are for outside directors.).

The current number of directors is four (4) (including two outside directors), but if the Proposal No.1 is approved as proposed, the number of directors will be six (6) (including four outside directors). In order to strengthen the supervisory function of directors, we will increase the number of outside directors as independent officers. Considering the responsibilities and expected roles of outside directors, we would like to increase the upper limit of monetary compensation for outside directors from 50 million yen to 100 million yen per business year (The total amount of up to 500 million yen per business year will not be changed.). The specific allocation to each director will be determined by the Board of Directors or the Compensation Committee, as delegated by the Board of Directors.

This proposal has been discussed and decided by the Board of Directors to be appropriate, taking into consideration the Company's business scale, executive compensation structure and the level of such compensation etc.

Proposal No. 3: Issuance of Stock Acquisition Rights as Stock Options

The Company requests the authorization to allot stock acquisition rights as stock options to Directors, Executives and Employees of the Company and its subsidiaries in Japan (the “Company Group”), pursuant to Articles 236, 238 and 239 of the Companies Act of Japan, and the Company would like to delegate the decision of the offering matters of stock acquisition rights to the Board of Directors.

1. The Reason why the Issuance under Particularly Favorable Conditions is Required:

The Company has decided to implement a stock option plan and will issue stock acquisition rights as stock options as one of the types of remuneration for Directors, Executives and Employees of the Company Group. This will help the Company retain and recruit human resources required for the Company’s revitalization and growth, and will serve as an incentive to increase their motivation to participate in the Company Group’s business management and contribute to higher performance, as well as the increased corporate value of the Company.

2. Outline of Issuance of Stock Acquisition Rights:

(1) Persons to whom Stock Acquisition Rights will be allotted:

Directors, Executives and Employees of the Company and its subsidiaries in Japan.

(2) Class and number of shares to be issued upon exercise of Stock Acquisition Rights:

The class of shares to be issued upon the exercise of stock acquisition rights shall be common stock of the Company, and the number of shares to be issued shall not exceed 9,750,000.

If the Company splits its common stock (including allotment of its common stock without compensation; hereinafter the same shall apply) or consolidates its common stock, the number of shares to be issued upon the exercise of stock acquisition rights shall be adjusted in accordance with the following formula; provided that such adjustment shall be made to those that remain unexercised at the time of such adjustment, and any fraction less than one share arising as a result of such adjustment shall be rounded down.

$$\begin{array}{rcccl} \text{Number of shares} & & & & \\ \text{after adjustment} & = & \text{Number of shares} & \times & \text{Ratio of split or} \\ & & \text{before adjustment} & & \text{consolidation} \end{array}$$

If the Company conducts a merger, company split, share exchange, share transfer or the like that makes it necessary to adjust the number of shares, the number of shares shall be adjusted within a reasonable range, taking into account the conditions of the merger, company split, share exchange, share transfer or the like.

(3) Total number of Stock Acquisition Rights to be issued:

Not more than 97,500 units of stock acquisition rights shall be issued.

One hundred shares shall be issued per unit of stock acquisition rights; provided that, in the event of any adjustment of the number of shares stipulated in (2) above, the number of shares to be issued per unit of stock acquisition rights shall be adjusted accordingly.

The date of allotment of stock acquisition rights shall be determined by the Board of Directors, and the Board of Directors may allot the stock acquisition rights at a plurality of times within the scope of the aforementioned limit.

(4) Cash payment for Stock Acquisition Rights:

No cash payment is required for stock acquisition rights.

(5) Value of assets to be contributed upon the exercise of Stock Acquisition Rights:

The value of assets to be contributed upon the exercise of each stock acquisition rights shall be the value per share to be issued by the exercise of each stock acquisition rights (the “Exercise Value”) multiplied by the number of shares to be issued upon the exercise of one unit of stock acquisition rights.

The Exercise Value shall be the closing price on the Tokyo Stock Exchange on the day immediately prior to the date of the resolution by the Board of Directors of the Company determining the Subscription Requirements of the stock acquisition rights or the closing price on the date of the allotment (if no closing price is available on such day, then the closing price on the trading day immediately preceding such day), whichever is higher.

If the Company splits its common stock or consolidates its common stock after the issuance of stock acquisition rights, the Exercise Value shall be adjusted in accordance with the following formula, and any fraction less than one yen arising as a result of such adjustment shall be rounded up.

$$\text{Exercise Value after adjustment} = \text{Exercise Value before adjustment} \times \frac{1}{\text{Ratio of stock split or stock consolidation}}$$

If shares to be offered are issued at a below-market price (including issuance of shares by allotment of shares without contribution and delivery of treasury shares, but excluding exercise of stock acquisition rights (including bonds with stock acquisition rights) and conversion of securities convertible into common stock of the Company), the Exercise Value shall be adjusted in accordance with the following formula, and any fraction less than one yen arising as a result of such adjustment shall be rounded up. The “Number of shares already issued” in the above formula shall be the total number of issued shares of the Company less the number of treasury shares held by the Company. If the Company disposes of treasury shares, the “Number of shares newly issued” and the “Stock price before new issuance” shall be respectively replaced to read as the “Number of treasury shares disposed of” and the “Stock price before disposal.”

$$\text{Exercise Value after adjustment} = \text{Exercise Value before adjustment} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of shares newly issued} \times \text{Amount paid in per share}}{\text{Stock price before new issuance}}}{\text{Number of shares already issued} + \text{Number of shares newly issued}}$$

If the Company conducts a merger, company split, share exchange, share transfer or the like that makes it necessary to adjust the Exercise Value, the Exercise Value shall be adjusted within a reasonable range, taking into account the conditions of the merger, company split, share exchange, share transfer or the like.

(6) Exercise period of Stock Acquisition Rights:

The exercise period shall be from the date on which two (2) years have passed from the date of allotment of the stock acquisition rights to the date on which ten (10) years have passed from the date of allotment. If the final day of the exercise period falls on a holiday of the Company, the final day shall be the working day immediately preceding the final day.

(7) Conditions etc. for exercise of Stock Acquisition Rights

(i) The holders of stock acquisition rights shall remain Directors, Auditors, Executive Officers or employees of the Company or its subsidiaries at the time of exercising stock acquisition rights; provided, however, that exceptional treatment may be allowed in this regard in writing by the Board of Directors of the Company in consideration of the circumstances.

(ii) Stock acquisition rights may be exercised by the holder of stock acquisition rights, in whole or in part, according to the following categories.

i) The entire allotment of stock acquisition rights shall not be exercised prior to the date on which two (2) years have passed from the date of allotment.

ii) 50% of the allotment of stock acquisition rights, whichever is larger, may be exercised from the date on which two (2) years have passed from the date of allotment to the date prior to the date on which three (3) years have passed from the date of allotment (if a fraction less than one unit arises in the number of exercisable stock acquisition rights, such fraction shall be rounded down).

iii) 75% of the allotment of stock acquisition rights, whichever is larger, may be exercised from the date on which three (3) years have passed from the date of allotment to the date prior to the date on which four (4) years have passed from the date of allotment (if a fraction less than one unit arises in the number of exercisable stock acquisition rights, such fraction shall be rounded down).

iv) The entire allotment of stock acquisition rights may be exercised from the date on which four (4) years have passed from the date of allotment to the date on which ten (10) years have passed from the date of allotment.

(iii) Stock acquisition rights shall not be inherited; provided, however, that exceptional treatment may be allowed in this regard in writing by the Board of Directors in consideration of the circumstances.

(iv) Stock acquisition rights shall not be offered for pledge or disposed of in any other way.

(v) Other details and conditions shall be determined by the Board of Directors of the Company.

(8) Matters concerning increase in capital and capital reserve by issuing of shares upon exercise of Stock Acquisition Rights:

(i) Amount of increase in capital by issuing shares upon exercise of stock acquisition rights shall be half of the upper limit of capital increase as calculated pursuant to the provisions of Article 17, Paragraph 1 of

- the Ordinance on Accounting of Companies, where any resultant fraction less than one yen shall be rounded up.
- (ii) Amount of increase in capital reserve by issuing shares upon exercise of stock acquisition rights shall be the upper limit of capital increase as described in (i) above less the amount of increase in capital set out therein.
- (9) Reasons and conditions for the acquisition of Stock Acquisition Rights:
The Company may acquire stock acquisition rights on the date otherwise determined by the Board of Directors of the Company without any compensation therefor in the following cases:
- (i) In the case where a proposal of any merger agreement under which the Company is dissolved, or any absorption-type company split (*kyushu-bunkatsu*) agreement or incorporation-type company split (*shinsetsu-bunkatsu*) plan in which the Company will be a splitting company, or any share exchange agreement or share transfer plan in which the Company will be a wholly owned subsidiary of another company is approved at a General Shareholders' Meeting of the Company (or by the Board of Directors for a company split that does not require the approval of the General Shareholders' Meeting);
- (ii) In the case where a holder of stock acquisition rights ceases to accommodate the conditions of (7) above before exercising stock acquisition rights; or
- (iii) In the case where a holder of stock acquisition rights requests a waiver of Stock acquisition rights.
- (10) Restriction on the acquisition of Stock Acquisition Rights by transfer:
Any acquisition of stock acquisition rights by transfer shall require an approval of the Board of Directors of the Company by its resolution.
- (11) Treatment of Stock Acquisition Rights in case of organizational restructuring of the Company:
In the event the Company merges (limited to cases where the Company becomes a dissolving company), performs an absorption-type company split or an incorporation-type company split, or conducts a share exchange or a share transfer (hereinafter collectively "Organizational Restructuring"), stock acquisition rights of a corporation described in Article 236, Paragraph 1, Items 8.1 (イ) through 8.5 (ホ) of the Companies Act of Japan (hereinafter "Restructured Company") shall be delivered under the following conditions to holders of stock acquisition rights remaining unexercised (hereinafter "Remaining stock acquisition rights") at the time when Organizational Restructuring takes effect. In this case, the Remaining stock acquisition rights will lapse and the Restructured Company will issue new stock acquisition rights. However, the foregoing shall apply only to cases in which the delivery of stock acquisition rights of the Restructured Company according to the following conditions is stipulated in the merger agreement, the absorption-type company split agreement, the incorporation-type company split plan, the share exchange agreement or the share transfer plan.
- (i) Number of stock acquisition rights of the Restructured Company to be delivered:
The Restructured Company shall deliver stock acquisition rights, the number of which shall equal the number of Remaining stock acquisition rights held by the holder of the Remaining stock acquisition rights.
- (ii) Class of shares of the Restructured Company to be issued upon the exercise of stock acquisition rights:
Shares of common stock of the Restructured Company
- (iii) Number of shares of the Restructured Company to be issued upon the exercise of stock acquisition rights:
To be decided according to (2) and (3) above after taking into consideration the conditions, etc. of the Organizational Restructuring.
- (iv) Value of the assets to be contributed upon the exercise of stock acquisition rights:
The value of the assets to be contributed upon the exercise of each stock acquisition rights shall be decided according to (5) above after taking into consideration the conditions, etc. of the Organizational Restructuring.
- (v) Exercise period of stock acquisition rights:
Starting from the later of either the first date of the exercise period of stock acquisition rights as stipulated in (6) above, or the date on which the Organizational Restructuring becomes effective and ending on the expiration date for the exercise of stock acquisition rights as stipulated in (6) above.
- (vi) Matters concerning increase in capital and capital reserve to be increased by issuing of shares by the Restructured Company upon the exercise of stock acquisition rights:
To be determined in accordance with (8) above.
- (vii) Restriction on acquisition of stock acquisition rights by transfer:
Acquisition of stock acquisition rights by transfer shall be subject to the approval of the Board of Directors of the Restructured Company (or by the majority decision of Directors if such company is not a company with Board of Directors).
- (viii) Conditions and reasons for the acquisition of stock acquisition rights:
To be determined in accordance with (7) and (9) above.

- (12) Rules pertaining to fractions of less than one share arising from the exercise of Stock Acquisition Rights:
Fractions of less than one share in the number of shares to be delivered to holders of stock acquisition rights who exercised stock acquisition rights shall be rounded down.
- (13) Other details of Stock Acquisition Rights:
Other details of stock acquisition rights shall be determined by the meeting of the Board of Directors to determine the Subscription Requirements of Stock Acquisition Rights.

CONSOLIDATED BALANCE SHEET

(As of March 31, 2024)

(Millions of Yen)

ASSETS		LIABILITIES	
Current Assets	990,228	Current Liabilities	856,357
Cash and deposits	227,130	Notes and accounts payable - trade	318,159
Notes and accounts receivable - trade, and contract assets	407,538	Electronically recorded obligations- operating	37,094
Inventories	269,584	Short-term borrowings	115,969
Other	90,998	Lease liabilities	16,264
Allowance for doubtful accounts	△5,024	Accrued expenses	124,653
		Provision for bonuses	17,423
		Provision for product warranties	16,685
		Provision for sales promotion expenses	2,830
		Provisions for restructuring	4,903
Non-Current Assets	599,803	Other provisions	7,702
Property, Plant and Equipment	280,123	Other	194,669
Buildings and structures	623,523		
Machinery, equipment and vehicles	1,164,709	Non-Current Liabilities	576,250
Tools, furniture and fixtures	144,944	Long-term borrowings	457,623
Land	69,641	Deferred tax liabilities	20,345
Construction in Progress	7,126	Provision for product warranties	5,756
Other	68,580	Provision for restructuring	6,286
Accumulated depreciation	△1,798,401	Other provisions	2,991
		Retirement benefit liability	52,911
		Other	30,336
		Total Liabilities	1,432,607
		NET ASSETS	
Intangible Assets	31,080	Shareholders' Equity	50,028
Software	20,988	Share capital	5,000
Goodwill	5,422	Capital surplus	148,594
Other	4,669	Retained earnings	△90,178
		Treasury shares	△13,387
Investments and Other Assets	288,599	Accumulated Other Comprehensive Income	92,393
Investment securities	238,581	Valuation difference on available-for- sale securities	40,396
Retirement benefit asset	5,363	Deferred gains or losses on hedges	508
Deferred tax assets	21,872	Foreign currency translation adjustment	52,870
Other	24,268	Remeasurements of defined benefit plans	△1,381
Allowance for doubtful accounts	△1,485	Share Acquisition Rights	756
		Non-Controlling Interests	14,246
		Total Net Assets	157,424
Total Assets	1,590,032	Total Liabilities and Net Assets	1,590,032

(Note) Fractions rounded down to the nearest million yen.

CONSOLIDATED STATEMENT OF INCOME

(From April 1, 2023 to March 31, 2024)

(Millions of Yen)

Net Sales		2,321,921
Cost of sales		1,974,032
Gross profit		347,888
Selling, general and administrative expenses		368,232
Operating Loss (Δ)		Δ20,343
Non-Operating Income		40,084
Interest and dividend income	6,422	
Other	33,662	
Non-Operating Expenses		26,825
Interest expenses	10,801	
Other	16,023	
Ordinary Loss (Δ)		Δ7,084
Extraordinary Income		14,934
Gain on sale of non-current assets	3,622	
Gain on sale of investment securities	113	
Gain on sale of shares of subsidiaries and associates	818	
Gain on step acquisitions	1,312	
Gain on change in equity	4,203	
Gain on reversal of liabilities	4,863	
Gain on reversal of share acquisition rights	1	
Extraordinary Losses		145,413
Loss on sale and retirement of non-current assets	1,370	
Impairment losses	122,332	
Loss on valuation of investment securities	2,885	
Loss from cancellation of made-to-order production	4,718	
Loss on sale of businesses	2,327	
Business restructuring expenses	11,777	
Loss Before Income Taxes (Δ)		Δ137,563
Income taxes - current		14,552
Income taxes - deferred		Δ2,030
Loss (Δ)		Δ150,085
Loss attributable to non-controlling interests (Δ)		Δ104
Loss Attributable to Owners of Parent (Δ)		Δ149,980

(Note) Fractions rounded down to the nearest million yen.

CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS

(From April 1, 2023 to March 31, 2024)

(Millions of Yen)

	Shareholders' Equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,000	148,929	59,802	△13,749	199,982
Changes during period					
Loss attributable to owners of parent (△)			△149,980		△149,980
Change in ownership interest of parent due to transactions with non-controlling interests		△2			△2
Purchase of treasury shares				△1	△1
Disposal of treasury shares		△333		363	29
Net changes in items other than shareholders' equity					
Total changes during period	—	△335	△149,980	361	△149,954
Balance at end of period	5,000	148,594	△90,178	△13,387	50,028

	Accumulated Other Comprehensive Income					Share Acquisition Rights	Non-Controlling Interests	Total Net Assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance beginning of period	26,469	475	△2,266	△16,211	8,467	293	13,618	222,362
Changes during period								
Loss attributable to owners of parent (△)								△149,980
Change in ownership interest of parent due to transactions with non-controlling interests								△2
Purchase of treasury shares								△1
Disposal of treasury shares								29
Net changes in items other than shareholders' equity	13,926	33	55,136	14,829	83,926	463	627	85,017
Total changes during period	13,926	33	55,136	14,829	83,926	463	627	△64,937
Balance at end of period	40,396	508	52,870	△1,381	92,393	756	14,246	157,424

(Notes) Fractions rounded down to the nearest million yen.

BALANCE SHEET (based on non-consolidated results)

(As of March 31, 2024)

(Millions of Yen)

ASSETS		LIABILITIES	
Current Assets	459,938	Current Liabilities	643,415
Cash and deposits	34,948	Notes payable – trade	182
Notes receivable - trade	177	Electronically recorded obligations - operating	33,093
Accounts receivable - trade	212,311	Accounts payable - trade	202,960
Lease receivables	6,634	Short-term borrowings	163,433
Finished products	28,795	Lease liabilities	595
Work in process	7,649	Accounts payable - other	23,534
Raw materials and supplies	1,206	Accrued expenses	63,428
Advance payments to suppliers	204	Income taxes payable	1,119
Prepaid expenses	793	Deposits received	75,870
Short-term loans receivable from subsidiaries and associates	42,956	Provision for bonuses	3,900
Accounts receivable - other	356,088	Provision for product warranties	4,480
Other	17,331	Provision for loss on business of subsidiaries and associates	36,329
Allowance for doubtful accounts	△249,160	Provisions for restructuring	2,418
		Other provisions	39
		Other	32,029
Non-Current Assets	591,113	Non-Current Liabilities	498,438
Property, Plant and Equipment	241,889	Long-term borrowings	446,399
Buildings	151,707	Provision for retirement benefits	25,416
Structures	2,861	Provisions for restructuring	6,286
Machinery and equipment	514	Lease liabilities	1,745
Vehicles	11	Other	18,589
Tools, furniture and fixtures	1,457		
Land	75,183		
Leased assets	1,122		
Construction in progress	9,029		
Intangible Assets	19,004	Total Liabilities	1,141,853
Industrial property	1,056		
Right to use facilities	11		
Software	17,802		
Leased assets	8		
Goodwill	124		
Investments and Other Assets	330,220	NET ASSETS	
Investment securities	119,658	Shareholders' Equity	△130,185
Shares of subsidiaries and associates	147,048	Share Capital	5,000
Investments in capital of subsidiaries and associates	56,908	Capital Surplus	45,933
Long-term loans receivable from subsidiaries and associates	739	Legal capital surplus	1,250
Long-term prepaid expenses	2,096	Other capital surplus	44,683
Other	41,086	Retained Earnings	△167,730
Allowance for doubtful accounts	△37,317	Other retained earnings	△167,730
		Reserve for tax purpose reduction entry of non-current assets	2,221
		Retained earnings brought forward	△169,952
		Treasury Shares	△13,387
		Valuation and Translation Adjustments	38,628
		Valuation difference on available-for-sale securities	38,628
		Stock Acquisition Rights	756
		Total Net Assets	△90,801
Total Assets	1,051,052	Total Liabilities and Net Assets	1,051,052

(Note) Fractions rounded down to the nearest million yen.

STATEMENT OF INCOME (based on non-consolidated results)

(From April 1, 2023 to March 31, 2024)

(Millions of Yen)

Net Sales		527,291
Cost of sales		426,464
Gross profit		100,827
Selling, general and administrative expenses		223,938
Operating Loss (Δ)		Δ123,110
Non-Operating Income		87,517
Interest and dividend income	59,590	
Other	27,926	
Non-Operating Expenses		30,482
Interest expenses	11,155	
Provision of allowance for doubtful accounts	4,808	
Other	14,517	
Ordinary Profit		Δ66,075
Extraordinary Income		9,199
Gain on sales of non-current assets	2,670	
Gain on sales of shares of subsidiaries and associates	1,234	
Reversal of provision for loss on business of subsidiaries and associates	5,292	
Gain on reversal of share acquisition rights	1	
Extraordinary Losses		47,804
Loss on sale and retirement of non-current assets	611	
Impairment losses	125	
Loss on valuation of investment securities	228	
Loss on valuation of shares of subsidiaries and associates	4,621	
Provision for loss on business of subsidiaries and associates	2,660	
Loss on sale of businesses	430	
Business restructuring expenses	8,705	
Provision of allowance for doubtful accounts	30,421	
Loss Before Income Taxes (Δ)		Δ104,680
Income taxes - current		5,161
Income taxes - deferred		2,255
Loss (Δ)		Δ112,098

(Note) Fractions rounded down to the nearest million yen.

STATEMENT OF CHANGES IN NET ASSETS (based on non-consolidated results)

(From April 1, 2023 to March 31, 2024)

(Millions of Yen)

	Shareholders' Equity						
	Share capital	Capital Surplus			Retained Earnings		
		Legal capital surplus	Other capital surplus	Total capital surplus	Other Retained Earnings		Total retained earnings
				Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward		
Balance at beginning of period	5,000	1,250	45,016	46,266	2,287	△57,920	△55,632
Changes during Period							
Loss (△)						△112,098	△112,098
Purchase of treasury shares							
Disposal of treasury shares			△333	△333			
Reversal of reserve tax purpose reduction entry of non-current assets					△66	66	—
Net changes in items other than shareholders' equity							
Total changes during period	—	—	△333	△333	△66	△112,031	△112,098
Balance at end of period	5,000	1,250	44,683	45,933	2,221	△169,952	△167,730

	Shareholders' Equity		Valuation and Translation Adjustments			Stock Acquisition Rights	Total Net Assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments		
Balance at beginning of period	△13,749	△18,115	23,241	326	23,567	293	5,745
Changes during period							
Loss (△)		△112,098					△112,098
Purchase of treasury stock	△1	△1					△1
Disposal of treasury shares	363	29					29
Reversal of reserve tax purpose reduction entry of non-current assets		—					—
Net changes in items other than owners' equity			15,386	△326	15,060	463	15,523
Total changes during period	361	△112,070	15,386	△326	15,060	463	△96,546
Balance at end of period	△13,387	△130,185	38,628	—	38,628	756	△90,801

(Notes) Fractions rounded down to the nearest million yen.