# Consolidated Financial Results for the Fiscal Year Ended March 31, 2020 

## I. Consolidated Financial Results for Fiscal 2019

## II. Supplementary Data

## SHARP CORPORATION <br> May 19, 2020

## Forward-Looking Statements

This presentation contains certain statements about the future plans, strategies, and performance of Sharp Corporation and its consolidated subsidiaries ("the Company" or "Sharp"). Statements not based on historical or present facts are assumptions and estimates based on information available at the time. Future plans, strategies, and performance are subject to known and unknown risks, uncertainties, and other factors. Actual performance, business activities, and financial position may differ materially from the assumptions and estimates provided herein due to risks, uncertainties, and other factors. Sharp is under no obligation to update these forward-looking statements in light of new information, future events, or other factors. Risks, uncertainties, and other matters that could affect actual results include, but are not limited to, to the following factors:
(1) The economic conditions in which Sharp operates
(2) Sudden, rapid fluctuations in demand for Sharp products and services, as well as intensified price competition
(3) Exchange rate fluctuations (particularly between the yen and the U.S. dollar, the euro, and other currencies)
(4) Regulations, including trade restrictions with other countries
(5) The progress of collaborations and alliances with other companies
(6) Litigation and other legal proceedings against Sharp
(7) Rapid technological changes in products and services, etc.

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## I . Consolidated Financial Results for Fiscal 2019

## Consolidated Financial Results for Fiscal 2019 (1)

- Although performance was in line with projections from Q1 through Q3, the global spread of COVID-19 in Q4 resulted in an extremely severe business environment
- We are moving forward steadily in our transformation, securing end profits for the fiscal year, even under these circumstances.
- We are responding to changes with flexibility.

At the same time, we are moving forward with initiatives in new markets and new business fields, leveraging $8 K+5 G$ and AloT.

# Consolidated Financial Results for Fiscal 2019 (2) 



## FY2019 Impact of COVID-19 and Sharp's Response

## Global

- Delay in device installations in conjunction with work-from-home adoption -Global logistics disarray


## Europe

| Business Solutions, TVs |
| :--- |
| - Decrease in copy volume and service sales |
| - Lower sales due to stay-at-home restrictions and |
| suspensions/restrictions of economic activity |

## ASEAN

## TVs, White Goods

- Decrease in sales due to stay-at-home restrictions,
suspensions/restrictions of economic activity


## The Americas

## Business Solutions, White Goods

- Decrease in copy volume and service sales
-Decrease in demand for large built-in cooking appliances, etc.


## Japan

Mobile Communications, TVs, White Goods, PCs - Lack of products due to low utilization at Chinese and ASEAN factories

- Decrease in real sales due to closures among certain big-box retailers
-Decrease in sales of large appliances due to installation work


## Devices

## Displays, Other Devices

$\cdot$ (Regarding automobile and smartphone applications, etc.) Negative impact of suspension of operations and low operating capacity at delivery destinations

- Negative impact of operating suspensions at our factories in China
- Decrease in sales due to expanded adoption of work from home, etc. among customers


## Sharp Responses

- The spread of new lifestyles may give rise to demand for different products and services than the past
- Leverage Sharp technologies to strengthen and create products and services that support new lifestyles.
- See and respond to real economic changes in a timely manner, striving for flexibility in reaction to circumstances.


## Operating Profit Analysis: Y on Y Change Factors, Fiscal 2019



## Sales and Operating Profit Analysis: Y on Y Change by Segment, Fiscal 2019



## Consolidated Financial Results for the Fourth Quarter, Fiscal 2019

(Billions of Yen)


## Sales by Segment



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## Operating Profit by Segment

|  | *Figures within parentheses indicate operating margin. (Billions of Yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2018 |  |  | FY2019 |  |  |  |  | Impact of CV-19 |
|  | Q1-Q3 | Q4 | Fiscal Year | Q1-Q3 | Q4 | Y on Y | Fiscal Year | Y on Y |  |
| (a) Smart Life | 26.1 | 5.3 | 31.4 | 35.1 | 4.5 | -13.8\% | 39.7 | +26.3\% | -7.0 |
|  | (3.9\%) | (2.4\%) | (3.5\%) | (5.3\%) | (2.4\%) |  | (4.6\%) |  |  |
| (b) 8K Ecosystem | 40.5 | 6.8 | 47.3 | 29.3 | -14.4 |  | 14.9 | -68.5\% | -21.0 |
|  | (4.1\%) | (2.1\%) | (3.6\%) | (3.3\%) | (-5.6\%) |  | (1.3\%) |  |  |
| (c) ICT | 12.2 | 8.6 | 20.8 | 15.5 | 4.6 | -46.0\% | 20.2 | -3.0\% | -8.0 |
|  | (6.9\%) | (8.3\%) | (7.4\%) | (5.8\%) | (5.2\%) |  | (5.7\%) |  |  |
| Subtotal | 78.8 | 20.8 | 99.6 | 80.0 | -5.1 | - | 74.9 | -24.9\% |  |
|  | (4.3\%) | (3.1\%) | (4.0\%) | (4.4\%) | (-1.0\%) |  | (3.2\%) |  |  |
| Adjustments | -10.6 | -4.9 | -15.5 | -13.6 | -8.4 | - | -22.1 | - |  |
| Total | 68.2 | 15.8 | 84.1 | 66.3 | -13.6 | - | 52.7 | -37.3\% | -36.0 |
|  | (3.9\%) | (2.5\%) | (3.5\%) | (3.8\%) | (-2.6\%) |  | (2.3\%) |  |  |

Left bar: FY2018
Right bar: FY2019

(a)
(b)

(c)

Non-Operating Income (Expenses) / Extraordinary Income (Losses)
(Billions of Yen)

|  | FY2018 |  | FY2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 | Fiscal Year | Q4 | Difference ( Y on Y ) | Fiscal Year | Difference ( Y on Y ) |
| Operating Profit | 15.8 | 84.1 | -13.6 | -29.4 | 52.7 | -31.4 |
| Non-operating Income (Expenses) | -8.8 | -15.1 | +5.0 | +13.8 | +2.7 | +17.8 |
| Interest expense | -1.0 | -4.3 | -1.0 | 0.0 | -4.7 | -0.4 |
| Foreign exchange gain (loss) | -1.3 | -5.7 | +1.8 | +3.1 | +3.0 | +8.7 |
| Share of profit (loss) of entities accounted for using equity method | -4.1 | -9.3 | -0.5 | +3.6 | -3.7 | +5.6 |
| Ordinary Profit | 6.9 | 69.0 | -8.5 | -15.4 | 55.5 | -13.5 |
| Extraordinary Income (Losses) | -1.3 | +6.5 | -17.6 | -16.3 | -17.2 | -23.7 |
| Loss on valuation of investment securities | - | -0.0 | -16.1 | -16.1 | -16.1 | -16.1 |
| Pretax Income | 5.6 | 75.5 | -26.2 | -31.8 | 38.3 | -37.2 |
| Income Taxes, etc. | +5.4 | -1.3 | -5.2 | -10.6 | -17.3 | -16.0 |
| Profit Attributable to Owners of Parent | 11.1 | 74.2 | -31.4 | -42.5 | 20.9 | -53.3 |

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## Consolidated Balance Sheets

- Cash and deposits amounted to 225.0 billion yen, compared to a balance of 215.9 billion yen as of Dec. 31, 2019.
- Net assets was 295.1 billion yen and equity ratio was $15.0 \%$.
(Billions of Yen)

|  | FY2018 | FY2 | 019 |  | FY2018 | FY2 | 019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | End of Mar. | End of Dec. | End of Mar. |  | End of Mar. | End of Dec. | End of Mar. |
| Cash and deposits | 266.6 | 215.9 | 225.0 | Notes and accounts payable - trade | 410.3 | 392.7 | 349.2 |
| Notes and accounts receivable - trade | 539.9 | 511.9 | 429.1 | Short-term loans payable | 81.4 | 237.0 | 237.7 |
| Inventories | 243.8 | 298.3 | 294.7 | Current portion of bonds payable | 30.0 | 0.0 | 0.0 |
| Other current assets | 90.9 | 128.2 | 139.6 | Other current liabilities | 291.3 | 291.6 | 274.0 |
| Current Assets | 1,141.3 | 1,154.4 | 1,088.6 | Current Liabilities | 813.1 | 921.4 | 861.0 |
| Property, plant and equipment | 405.0 | 423.1 | 410.7 | Bonds payable | 0.0 | 0.0 | 0.0 |
| Intangible assets | 39.6 | 44.6 | 45.5 | Long-term loans payable | 538.2 | 539.0 | 538.7 |
| Investments and other assets | 280.2 | 308.3 | 287.4 | Other non-current liabilities | 142.5 | 134.2 | 137.4 |
| Non-current Assets | 724.9 | 776.0 | 743.7 | Non-current Liabilities | 680.7 | 673.3 | 676.1 |
| Deferred Assets | 0.0 | 0.0 | 0.0 | Net Assets | 372.4 | 335.7 | 295.1 |
| Total Assets | 1,866.3 | 1,930.4 | 1,832.3 | Total Liabilities and Net Assets | 1,866.3 | 1,930.4 | 1,832.3 |
| Exchange Rate, End of Period |  |  |  |  |  |  |  |
| USD/JPY | 110.01 | 108.55 | 107.83 | Equity Ratio | 18.8\% | 16.3\% | 15.0\% |
| Euro/JPY | 123.06 | 121.01 | 118.15 | Equity | 350.6 | 313.7 | 275.3 |

## Inventory Trends

- Inventory amounted to 294.7 billion yen, compared to a balance of 298.3 billion yen as of Dec. 31, 2019.
- We will continue to maintain appropriate levels of inventory in response to our sales plans
(Billions of Yen)
(Months)


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## Interest-Bearing Debt Trends

- Interest-bearing debt was 793.2 billion yen, compared to a balance of 794.1 billion yen as of Dec. 31, 2019. Interest-bearing debt to monthly sales ratio was 4.19 months, compared to 4.07 months as of Dec. 31, 2019.
- Net interest-bearing debt* was 568.1 billion yen, compared to 578.1 billion yen as of Dec. 31, 2019.
(Billions of Yen)
(Months)
Left bar: Interest-bearing debt
Right bar: Net interest-bearing debt



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## II. Supplementary Data

## Consolidated Financial Results

|  |  |  |  | (Billions of Yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2018 |  |  | FY2019 |  |  |
|  | First Half | Second Half | Fiscal Year | First Half | Second Half | Fiscal Year |
| Net Sales | 1,129.0 | 1,271.0 | 2,400.0 | 1,120.6 | 1,150.5 | 2,271.2 |
| Operating Profit | 47.0 | 37.1 | 84.1 | 36.9 | 15.8 | 52.7 |
| (margin) | (4.2\%) | (2.9\%) | (3.5\%) | (3.3\%) | (1.4\%) | (2.3\%) |
| Ordinary Profit | 43.2 | 25.7 | 69.0 | 33.1 | 22.4 | 55.5 |
| (margin) | (3.8\%) | (2.0\%) | (2.9\%) | (3.0\%) | (1.9\%) | (2.4\%) |
| Profit Attributable to Owners of Parent | 40.9 | 33.2 | 74.2 | 27.3 | -6.4 | 20.9 |
| (margin) | (3.6\%) | (2.6\%) | (3.1\%) | (2.4\%) | (-0.6\%) | (0.9\%) |

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## Consolidated Quarterly Financial Results

|  | FY2018 |  |  |  | FY2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Net Sales | 533.8 | 595.1 | 642.5 | 628.5 | 514.9 | 605.6 | 634.9 | 515.6 |
| Operating Profit | 24.8 | 22.2 | 21.2 | 15.8 | 14.6 | 22.3 | 29.4 | -13.6 |
| (margin) | (4.6\%) | (3.7\%) | (3.3\%) | (2.5\%) | (2.8\%) | (3.7\%) | (4.6\%) | (-2.6\%) |
| Ordinary Profit | 21.2 | 21.9 | 18.8 | 6.9 | 13.9 | 19.1 | 31.0 | -8.5 |
| (margin) | (4.0\%) | (3.7\%) | (2.9\%) | (1.1\%) | (2.7\%) | (3.2\%) | (4.9\%) | (-1.7\%) |
| Profit Attributable to Owners of Parent | 19.2 | 21.7 | 22.1 | 11.1 | 12.5 | 14.8 | 25.0 | -31.4 |
| (margin) | (3.6\%) | (3.7\%) | (3.4\%) | (1.8\%) | (2.4\%) | (2.5\%) | (3.9\%) | (-6.1\%) |

## Sales by Segment

(Billions of Yen)

|  | FY2018 |  |  | FY2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Half | Second Half | Fiscal Year | First Half | Second Half | Fiscal Year |
| Smart Life | 439.4 | 459.1 | 898.6 | 415.0 | 441.2 | 856.2 |
| 8K Ecosystem | 628.7 | 684.7 | 1,313.5 | 574.4 | 582.8 | 1,157.2 |
| ICT | 99.5 | 181.3 | 280.9 | 179.3 | 178.1 | 357.5 |
| Subtotal | 1,167.8 | 1,325.2 | 2,493.0 | 1,168.8 | 1,202.2 | 2,371.0 |
| Adjustments | -38.7 | -54.2 | -93.0 | -48.1 | -51.6 | -99.8 |
| Total | 1,129.0 | 1,271.0 | 2,400.0 | 1,120.6 | 1,150.5 | 2,271.2 |

*Sales include inter-segment sales and transfers.
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## Operating Profit by Segment

(Billions of Yen)

|  | FY2018 |  |  | FY2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Half | Second Half | Fiscal Year | First Half | Second Half | Fiscal Year |
| Smart Life | 14.8 | 16.5 | 31.4 | 18.8 | 20.8 | 39.7 |
|  | (3.4\%) | (3.6\%) | (3.5\%) | (4.5\%) | (4.7\%) | (4.6\%) |
| 8K Ecosystem |  | 20.0 | 47.3 | 17.6 | -2.6 | 14.9 |
|  | (4.3\%) | (2.9\%) | (3.6\%) | (3.1\%) | (-0.5\%) | (1.3\%) |
| ICT | 9.4 | 11.3 | 20.8 | 10.8 | 9.3 | 20.2 |
|  | (9.5\%) | (6.3\%) | (7.4\%) | (6.1\%) | (5.3\%) | (5.7\%) |
| Subtotal | 51.6 | 48.0 | 99.6 | 47.3 | 27.5 | 74.9 |
|  | (4.4\%) | (3.6\%) | (4.0\%) | (4.1\%) | (2.3\%) | (3.2\%) |
| Adjustments | -4.6 | -10.9 | -15.5 | -10.4 | -11.7 | -22.1 |
| Total | 47.0 | 37.1 | 84.1 | 36.9 | 15.8 | 52.7 |
|  | (4.2\%) | (2.9\%) | (3.5\%) | (3.3\%) | (1.4\%) | (2.3\%) |

## Quarterly Sales by Segment

（Billions of Yen）

|  | 2018年度 |  |  |  | 2019年度 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Smart Life | 203.6 | 235.7 | 233.6 | 225.5 | 181.0 | 233.9 | 247.5 | 193.6 |
| 8K Ecosystem | 291.1 | 337.6 | 350.4 | 334.2 | 262.5 | 311.8 | 324.3 | 258.4 |
| ICT | 56.4 | 43.1 | 77.7 | 103.5 | 96.2 | 83.1 | 88.4 | 89.7 |
| Subtotal | 551.3 | 616.4 | 661.8 | 663.4 | 539.8 | 628.9 | 660.3 | 541.8 |
| Adjustments | －17．4 | －21．3 | －19．3 | －34．8 | －24．8 | －23．3 | －25．4 | －26．1 |
| Total | 533.8 | 595.1 | 642.5 | 628.5 | 514.9 | 605.6 | 634.9 | 515.6 |

＊Sales include inter－segment sales and transfers．
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## Quarterly Sales by Segment

（Billions of Yen）

|  | FY2018 |  |  |  | FY2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Smart Life | $\begin{array}{r} 5.7 \\ (2.8 \%) \end{array}$ | $\begin{array}{r} 9.0 \\ (3.9 \%) \end{array}$ | $\begin{array}{r} 11.2 \\ (4.8 \%) \end{array}$ | $\begin{array}{r} 5.3 \\ (2.4 \%) \end{array}$ | $\begin{array}{r} \hline 6.2 \\ (3.5 \%) \end{array}$ | $\begin{array}{r} 12.5 \\ (5.4 \%) \end{array}$ | $\begin{array}{r} 16.2 \\ (6.6 \%) \end{array}$ | $\begin{array}{r} 4.5 \\ (2.4 \%) \end{array}$ |
| 8K Ecosystem | $\begin{array}{r} 14.1 \\ (4.9 \%) \end{array}$ | $\begin{array}{r} 13.1 \\ (3.9 \%) \end{array}$ | $\begin{array}{r} 13.2 \\ (3.8 \%) \end{array}$ | $\begin{array}{r} 6.8 \\ (2.1 \%) \end{array}$ | $\begin{array}{r} 6.5 \\ (2.5 \%) \end{array}$ | $\begin{array}{r} 11.0 \\ (3.5 \%) \end{array}$ | $\begin{array}{r} 11.7 \\ (3.6 \%) \end{array}$ | $\begin{array}{r} -14.4 \\ (-5.6 \%) \end{array}$ |
| ICT | $\begin{array}{r} 7.2 \\ (12.8 \%) \\ \hline \end{array}$ | $\begin{array}{r} 2.2 \\ (5.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 2.7 \\ (3.5 \%) \\ \hline \end{array}$ | $\begin{array}{r} 8.6 \\ (8.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 7.3 \\ (7.6 \%) \\ \hline \end{array}$ | $\begin{array}{r} 3.5 \\ (4.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 4.7 \\ (5.3 \%) \end{array}$ | $\begin{array}{r} 4.6 \\ (5.2 \%) \\ \hline \end{array}$ |
| Subtotal | $\begin{array}{r} 27.0 \\ (4.9 \%) \end{array}$ | $\begin{array}{r} 24.5 \\ (4.0 \%) \end{array}$ | $\begin{array}{r} 27.2 \\ (4.1 \%) \\ \hline \end{array}$ | $\begin{array}{r} 20.8 \\ (3.1 \%) \\ \hline \end{array}$ | $\begin{array}{r} 20.1 \\ (3.7 \%) \\ \hline \end{array}$ | $\begin{array}{r} 27.2 \\ (4.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 32.7 \\ (5.0 \%) \\ \hline \end{array}$ | $\begin{array}{r} -5.1 \\ (-1.0 \%) \end{array}$ |
| Adjustments | －2．2 | －2．3 | －5．9 | －4．9 | －5．5 | －4．8 | －3．2 | －8．4 |
| Total | $\begin{array}{r} 24.8 \\ (4.6 \%) \end{array}$ | $\begin{array}{r} 22.2 \\ (3.7 \%) \end{array}$ | $\begin{array}{r} 21.2 \\ (3.3 \%) \end{array}$ | $\begin{array}{r} 15.8 \\ (2.5 \%) \end{array}$ | $\begin{array}{r} 14.6 \\ (2.8 \%) \end{array}$ | $\begin{array}{r} 22.3 \\ (3.7 \%) \end{array}$ | $\begin{array}{r} 29.4 \\ (4.6 \%) \end{array}$ | $\begin{array}{r} -13.6 \\ (-2.6 \%) \end{array}$ |

## Capital Investment / Depreciation and Amortization, etc.

(Billions of Yen)

|  | FY2018 |  |  | FY2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Half | Second Half | Fiscal Year | First Half | Second Half | Fiscal Year |
| Capital Investment | 27.8 | 28.1 | 55.9 | 29.3 | 30.8 | 60.2 |
| Displays | 9.2 | 14.5 | 23.8 | 10.2 | 9.1 | 19.4 |
| Depreciation and Amortization | 34.5 | 37.3 | 71.9 | 30.8 | 36.2 | 67.1 |
| R\&D Expenditures | 53.8 | 54.7 | 108.5 | 49.9 | 50.6 | 100.5 |
| Avg. Exchange Rate |  |  |  |  |  | (Yen) |
|  | FY2018 |  |  | FY2019 |  |  |
|  | First Half | Second Half | Fiscal Year | First Half | Second Half | Fiscal Year |
| US Dollar | 109.27 | 110.55 | 109.91 | 107.63 | 107.85 | 107.74 |
| Euro | 128.34 | 125.47 | 126.90 | 119.91 | 118.72 | 119.32 |SHARP

## Quarterly Capital Investment and Depreciation, etc.

|  |  |  |  |  |  |  | (Billi | of Yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2018 |  |  |  | FY2019 |  |  |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Capital Investment | 11.3 | 16.4 | 14.7 | 13.4 | 9.0 | 20.2 | 23.8 | 6.9 |
| Displays | 4.4 | 4.7 | 8.3 | 6.2 | 3.6 | 6.6 | 5.5 | 3.6 |
| Depreciation and Amortization | 17.1 | 17.3 | 18.9 | 18.4 | 14.9 | 15.9 | 18.0 | 18.1 |
| R\&D Expenditures | 30.4 | 23.3 | 32.0 | 22.6 | 28.9 | 21.0 | 24.9 | 25.6 |
|  |  |  |  |  |  |  |  | (Yen) |
| Avg. Exchange Rate | FY2018 |  |  |  | FY2019 |  |  |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| US Dollar | 108.07 | 110.46 | 111.90 | 109.21 | 108.90 | 106.35 | 107.76 | 107.94 |
| Euro | 128.56 | 128.12 | 127.28 | 123.66 | 121.99 | 117.84 | 118.82 | 118.62 |

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[^0]:    *Amounts less than 100 million yen shown in this presentation material have been rounded down.
    *Year-on-year change has been calculated based on 100 million yen units. Percentage change has been calculated based on actual figures.

