

Consolidated Financial Results for the Second Quarter, Fiscal 2025

- I. Consolidated Financial Results for the First Half, Fiscal 2025
- II. Consolidated Financial Results for the Second Quarter, Fiscal 2025
- Ⅲ. Consolidated Financial Results Forecast for Fiscal 2025
- IV. Progress of Medium-Term Management Plan
- V. Supplementary Data

SHARP CORPORATION
November 10, 2025

Outline

• Brand Business sales for the first half of fiscal 2025 did not reach the same level as the same period of the last fiscal year due to intensifying competition and foreign exchange rate fluctuation, but operating profit increased approximately 1.5 times compared to the same period of the last fiscal year.

Due to the progress of Asset Light Initiatives, including the halting of production at SDP, the operating loss in Device Business narrowed significantly, while sales decreased.

Although Sharp's sales decreased, operating profit improved significantly from 0.4 billion yen in the same period of the last fiscal year to 28.9 billion yen.

- Ordinary profit and bottom-line profit also improved significantly.
- We revised our full-year financial results forecast upward, reflecting the results for the first half, etc.

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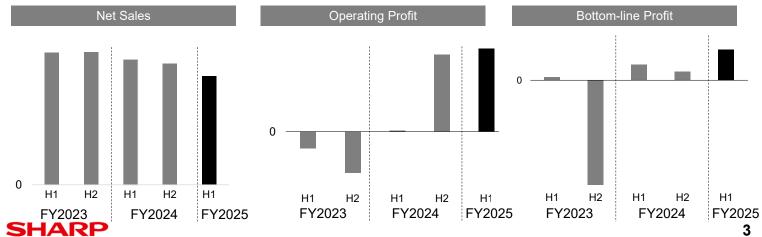
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I . Consolidated Financial Results for the First Half, Fiscal 2025

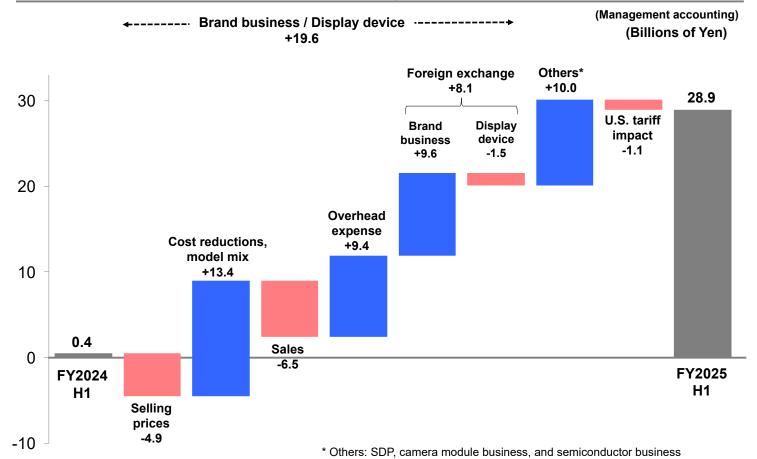


Consolidated Financial Results for the First Half, Fiscal 2025

(B)		FY2024		FY2025				
(Billions of Yen)	First Half	Second Half	Fiscal Year	First Half	Y on	ıΥ		
	rii St Haii	Second Hair	riscai ieai	FIISt Hall	Difference	Change		
Net Sales	1,096.4	1,063.7	2,160.1	950.3	-146.1	-13.3%		
Operating Profit	0.4	26.8	27.3	28.9	+28.5	+5,942.2%		
Operating Front	(0.0%)	(2.5%)	(1.3%)	(3.0%)				
	1.4	16.1	17.6	33.5	+32.1	+2,190.6%		
Ordinary Profit	(0.1%)	(1.5%)	(0.8%)	(3.5%)				
Bottom-line Profit	22.9	13.1	36.0	45.4	+22.5	+98.1%		
Bottom-ine Pront	(2.1%)	(1.2%)	(1.7%)	(4.8%)				
Avg. Exchange Rates								
USD/JPY	152.61	152.52	152.57	146.04				
Euro/JPY	165.91	161.55	163.73	168.06				

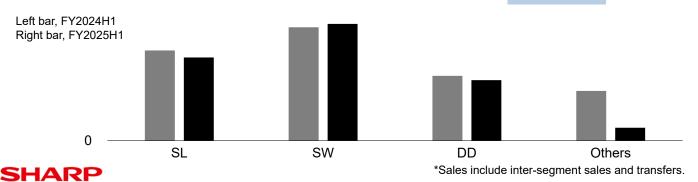


Operating Profit Analysis: Y on Y Change Factors



Sales by Segment

(Billions of Yen)		FY2024		FY2025		
(Billions of Ten)	First Half	Second Half	Fiscal Year	First Half	Y on Y	
Smart Life	315.7	327.8	643.5	291.1	-7.8%	
Smart Workplace	396.8	439.5	836.3	408.5	+2.9%	
Brand Business	712.5	767.3	1,479.9	699.6	-1.8%	
Display Device	226.9	225.2	452.2	211.8	-6.6%	
Subtotal	939.5	992.6	1,932.1	911.5	-3.0%	
Others	174.1	83.0	257.1	45.3	-74.0%	
Total	1,113.6	1,075.6	2,189.3	956.8	-14.1%	
Adjustments	-17.2	-11.9	-29.1	-6.5	-	
Consolidated total	1,096.4	1,063.7	2,160.1	950.3	-13.3%	



Operating Profit by Segment

	-	<u> </u>	<u> </u>		
(DIII)		FY2024		FY20	25
(Billions of Yen)	First Half	Second Half	Fiscal Year	First Half	Y on Y
Concept Life	7.7	14.2	21.9	13.2	+72.0%
Smart Life	(2.4%)	(4.3%)	(3.4%)	(4.6%)	
Consert Markenlans	22.4	37.1	59.6	32.9	+46.6%
Smart Workplace	(5.7%)	(8.5%)	(7.1%)	(8.1%)	
Brand Business	30.2	51.4	81.6	46.2	+53.1%
Dranu Dusiness	(4.2%)	(6.7%)	(5.5%)	(6.6%)	
Diapley Davice	-12.5	-14.3	-26.9	-8.7	-
Display Device	(-5.6%)	(-6.4%)	(-6.0%)	(-4.1%)	
0	17.6	37.1	54.7	37.5	+112.8%
Subtotal	(1.9%)	(3.7%)	(2.8%)	(4.1%)	
Other	-7.5	-0.3	-7.8	1.2	-
Others	(-4.3%)	(-0.4%)	(-3.0%)	(2.7%)	
Total	10.0	36.7	46.8	38.7	+283.4%
Total	(0.9%)	(3.4%)	(2.1%)	(4.0%)	
Adjustments	-9.6	-9.9	-19.5	-9.7	-
Canaalidatad tatal	0.4	26.8	27.3	28.9	+5,942.2%
Consolidated total	(0.0%)	(2.5%)	(1.3%)	(3.0%)	
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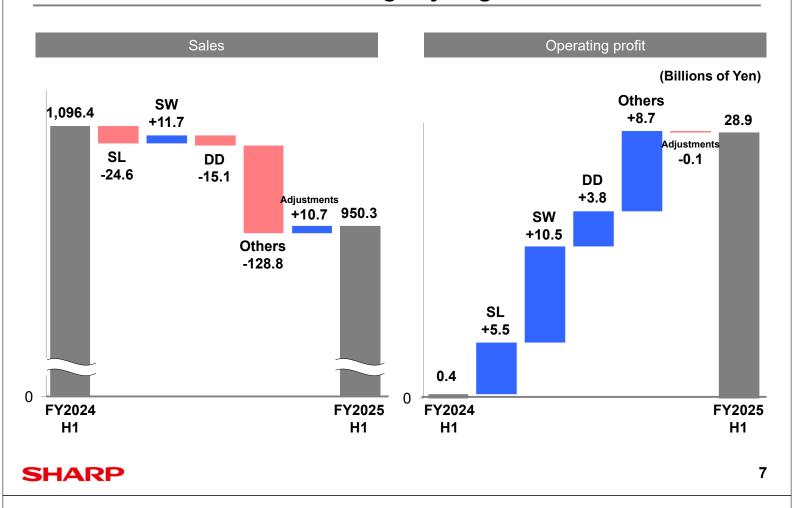
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Others

DD

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Sales and Operating Profit: Y on Y Change by Segment

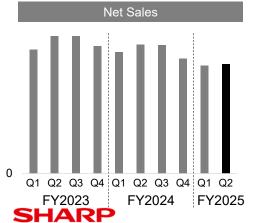


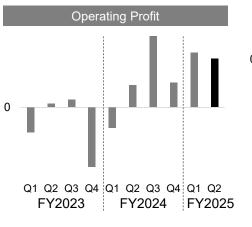
II. Consolidated Financial Results for the Second Quarter, Fiscal 2025

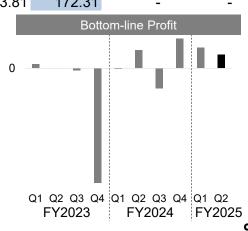


Consolidated Financial Results for the Second Quarter, Fiscal 2025

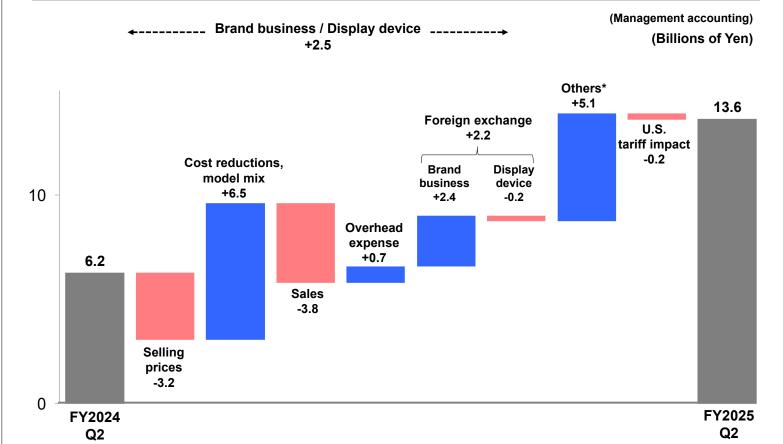
		FY20	24		FY2025				
(Billions of Yen)	Q1	Q2	Q3	Q4	Q1	Q2	Y on Y		
	Q I	QZ	QJ	Q T	Qı	QZ	Difference	Change	
Net Sales	531.9	564.4	561.5	502.1	472.4	477.8	-86.6	-15.3%	
Operating Profit	-5.8	6.2	19.9	6.9	15.3	13.6	+7.4	+117.1%	
Operating Profit	(-1.1%)	(1.1%)	(3.5%)	(1.4%)	(3.2%)	(2.9%)			
0 11 0 61	-10.1	11.6	-0.6	16.8	18.5	14.9	+3.3	+28.7%	
Ordinary Profit	(-1.9%)	(2.1%)	(-0.1%)	(3.4%)	(3.9%)	(3.1%)			
Bottom-line Profit	-1.2	24.2	-26.5	39.6	27.2	18.2	-6.0	-24.8%	
Bottom-line Profit	(-0.2%)	(4.3%)	(-4.7%)	(7.9%)	(5.8%)	(3.8%)			
Avg. Exchange Rates									
USD/JPY	155.89	149.32	152.44	152.61	144.60	147.48	-	_	
EUR/JPY	167.88	163.95	162.59	160.50	163.81	172.31	-	-	







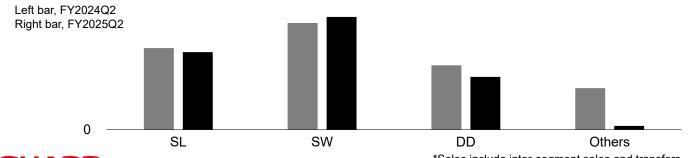
Operating Profit Analysis: Y on Y Change Factors



* Others: SDP, camera module business, and semiconductor business

Sales by Segment

(Billions of Yen)		FY20	24			FY2025	
(Dillions of Ten)	Q1	Q2	Q3	Q4	Q1	Q2	Y on Y
Smart Life	157.1	158.6	172.5	155.2	140.3	150.7	-5.0%
Smart Workplace	189.4	207.4	219.1	220.3	189.3	219.1	+5.7%
Brand Business	346.5	366.0	391.7	375.6	329.7	369.9	+1.1%
Display Device	101.7	125.2	122.3	102.9	109.2	102.6	-18.0%
Subtotal	448.2	491.2	514.0	478.6	439.0	472.5	-3.8%
Others	93.3	80.7	54.2	28.8	38.0	7.2	-91.0%
Total	541.6	572.0	568.2	507.4	477.0	479.8	-16.1%
Adjustments	-9.6	-7.5	-6.6	-5.2	-4.5	-1.9	-
Consolidated total	531.9	564.4	561.5	502.1	472.4	477.8	-15.3%



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*Sales include inter-segment sales and transfers.

Operating Profit by Segment

(Dillions of Von)		FY20)24			FY2025	
(Billions of Yen)	Q1	Q2	Q3	Q4	Q1	Q2	Y on Y
Smart Life	4.1	3.5	7.3	6.8	6.8	6.4	+78.7%
Siliart Life	(2.6%)	(2.3%)	(4.3%)	(4.4%)	(4.9%)	(4.2%)	
Smort Workplace	10.1	12.3	22.1	15.0	14.2	18.7	+52.5%
Smart Workplace	(5.4%)	(5.9%)	(10.1%)	(6.8%)	(7.5%)	(8.6%)	
Brand Business	14.3	15.8	29.4	21.9	21.0	25.1	+58.4%
Brand Business	(4.1%)	(4.3%)	(7.5%)	(5.8%)	(6.4%)	(6.8%)	
Display Davies	-10.9	-1.6	-3.4	-10.8	-2.5	-6.2	-
Display Device	(-10.8%)	(-1.3%)	(-2.8%)	(-10.6%)	(-2.3%)	(-6.1%)	
Subtotal	3.3	14.2	26.0	11.0	18.5	18.9	+32.6%
Subtotal	(0.7%)	(2.9%)	(5.1%)	(2.3%)	(4.2%)	(4.0%)	
Others	-4.0	-3.4	-1.5	1.2	1.3	-0.1	-
Others	(-4.3%)	(-4.3%)	(-2.9%)	(4.4%)	(3.5%)	(-1.6%)	
Total	-0.6	10.7	24.4	12.3	19.9	18.8	+74.4%
iotai	(-0.1%)	(1.9%)	(4.3%)	(2.4%)	(4.2%)	(3.9%)	
Adjustments	-5.1	-4.4	-4.5	-5.3	-4.6	-5.1	_
Consolidated total	-5.8	6.2	19.9	6.9	15.3	13.6	+117.1%
Consolidated total	(-1.1%)	(1.1%)	(3.5%)	(1.4%)	(3.2%)	(2.9%)	

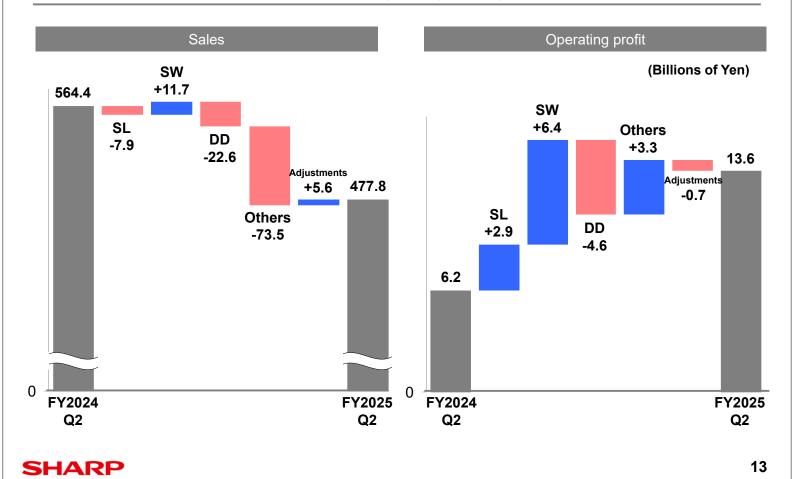
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SL SW DD Others

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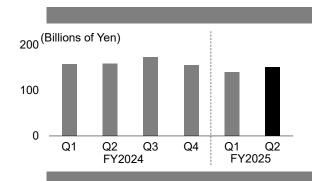
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Sales and Operating Profit: Y on Y Change by Segment



Smart Life

(Billions of Yen)			FY2	024	FY2025			
		Q1	Q2	Q3	Q4	Q1	Q2	Y on Y
	Sales	157.1	158.6	172.5	155.2	140.3	150.7	-5.0%
	Operating	4.1	3.5	7.3	6.8	6.8	6.4	+78.7%
	Profit	(2.6%)	(2.3%)	(4.3%)	(4.4%)	(4.9%)	(4.2%)	



- (Dec.) Sales in the white goods business declined year on year in Japan and overseas as sales of air conditioners and refrigerators, for which market conditions were severe, did not reach the same period of the last fiscal year, despite growth in cooking appliances mainly in Japan and the U.S.
- (Dec.) TV business sales decreased in Japan and overseas, despite steady performance of XLED and OLED models and an increase in share in the domestic high-value-added zone.
- (Inc.) Energy solutions business sales increased due to growth in residential-use and storage battery systems in Japan, as well as steady performance in overseas business.

Operating profit

10 (Billions of Yen) (%)

Margin
(right axis)

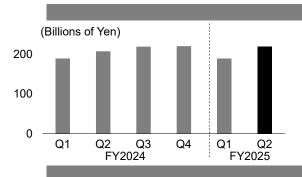
Q1 Q2 Q3 Q4 Q1 Q2
FY2024 FY2025

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- (Inc.) Sales growth for high-value-added products.
- (Inc.) Cost and expense reductions.
- (Inc.) Positive effects of structural reforms in the TV business.
- (Inc.) Foreign exchange fluctuation.
- (Dec.) Decrease in sales.

Smart Workplace

		FY20	24	FY2025			
(Billions of Yen)	Q1	Q2	Q3	Q4	Q1	Q2	Y on Y
Sales	189.4	207.4	219.1	220.3	189.3	219.1	+5.7%
Operating	10.1	12.3	22.1	15.0	14.2	18.7	+52.5%
Profit	(5.4%)	(5.9%)	(10.1%)	(6.8%)	(7.5%)	(8.6%)	



(Inc.) PC business sales increased significantly due to strong performance in B2B and B2C sales in Japan. In B2B, sales for GIGA grew significantly, and sales to government agencies, municipalities, and large enterprises also remained steady. In B2C, sales increased due to the favorable reception of stylish designs and the effects of strengthened sales promotion.

(Dec.) Overall business solutions business sales remained flat as sales in the office solutions and MFP businesses increased, while sales in the information display business, etc. decreased.

(Dec.) Mobile communications business sales did not reach the same period of the last fiscal year due to effects of competitors' aggressive sales activities, despite maintaining steady sales of high-end smartphones.

30 (Billions of Yen) (%) 20 Margin (right axis) 10 Q1 Q2 Q3 Q4 Q1 Q2

FY2025

FY2024

Operating profit

10 (Inc.) Sales growth for high-value-added products.

(Inc.) Foreign exchange fluctuation.

Increase in sales.

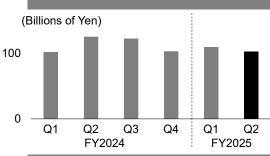
5 (Dec.) One-time revenue recorded in the same period of the last fiscal year in the mobile communications business.

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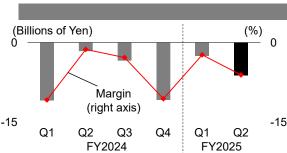
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Display Device

(D:III)		FY20	24	FY2025			
(Billions of Yen)	Q1	Q2	Q3	Q4	Q1	Q2	Y on Y
Sales	101.7	125.2	122.3	102.9	109.2	102.6	-18.0%
Operating	-10.9	-1.6	-3.4	-10.8	-2.5	-6.2	-
Profit	(-10.8%)	(-1.3%)	(-2.8%)	(-10.6%)	(-2.3%)	(-6.1%)	



- (Dec.) Sales for smartphone applications phased out.
- (Dec.) Sales for PCs and tablets did not reach the same period of the last fiscal year, when customer demand was exceptionally strong.
- (Dec.) Sales for automotive applications saw a rebound decline from rush demand ahead of U.S. tariffs.



Operating profit

Sales

(Dec.) Decrease in sales.

(Dec.) One-time revenue recorded in the same period of the last fiscal year.

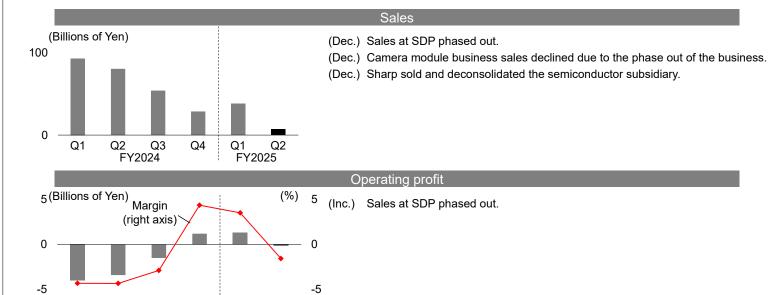
(Inc.) Improvements in application mix.

(Inc.) Cost and expense reduction.

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Others

(Billions of Yen)		FY20	24	FY2025			
(Billions of Ten)	Q1	Q2	Q3	Q4	Q1	Q2	Y on Y
Sales	93.3	80.7	54.2	28.8	38.0	7.2	-91.0%
Operating	-4.0	-3.4	-1.5	1.2	1.3	-0.1	-
Profit	(-4.3%)	(-4.3%)	(-2.9%)	(4.4%)	(3.5%)	(-1.6%)	



Non-Operating Income (Expenses) / Extraordinary Income (Losses)

(D:III)		FY20	24			FY2025	
(Billions of Yen)	Q1	Q2	Q3	Q4	Q1	Q2	Difference Y on Y
Operating Profit	-5.8	6.2	19.9	6.9	15.3	13.6	+7.4
Non-operating Income (Expenses)	-4.3	+5.3	-20.5	+9.8	+3.2	+1.3	-4.0
Interest expenses	-2.6	-2.1	-3.0	-2.4	-2.0	-2.2	-0.1
Foreign exchange gains (losses)	-7.4	+4.3	-17.5	+7.9	+1.2	-0.3	-4.6
Investment income (expenses)	+0.2	+0.8	+0.3	+0.5	-0.2	-0.0	-0.8
Share of profit (loss) of entities accounted for using equity method	+2.3	+2.4	+1.4	+1.6	+2.1	+1.8	-0.6
Ordinary Profit	-10.1	11.6	-0.6	16.8	18.5	14.9	+3.3
Extraordinary Income (Losses)	+11.7	+18.2	-22.1	+28.1	+11.7	+5.5	-12.7
Gain on sale of investment securities	+10.1	+18.1	-	-	+0.0	+0.0	-18.1
Gain on sale of non-current assets	+0.0	+0.0	+1.8	+76.1	+11.6	+7.8	+7.8
Gain on sale of business	-	-	-	-	+0.8	-0.8	-0.8
Gain on sales of shares of subsidiaries and associates	-	-	-	-	-	+1.2	+1.2
Business restructuring expenses	-3.4	+1.0	-8.8	-18.5	-	-	-1.0
Impairment losses	-1.2	-5.6	-17.2	-30.1	-0.5	-2.5	+3.1
Pretax Income	1.6	29.8	-22.7	44.9	30.3	20.4	-9.4
ncome Taxes, etc.	-2.8	-5.6	-3.7	-5.2	-3.0	-2.2	+3.4
Bottom-line Profit	-1.2	24.2	-26.5	39.6	27.2	18.2	-6.0

Q3

FY2024

Q4

Q1

FY2025

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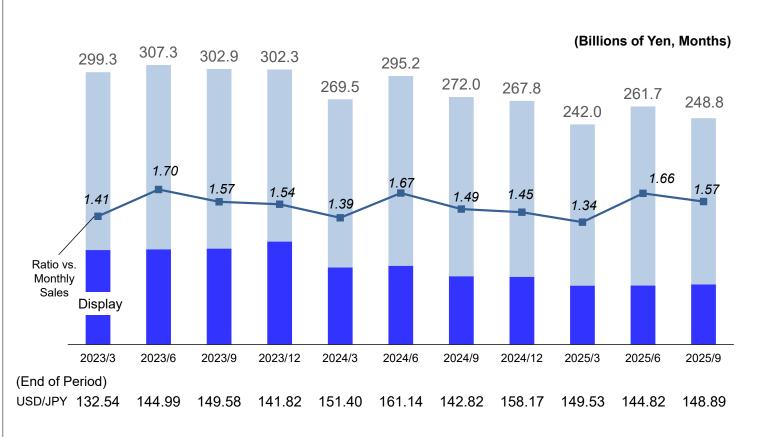
Consolidated Balance Sheets

 Discussions with our main banks regarding the refinancing of the syndicated loan and other borrowings maturing in April 2026 are progressing smoothly, and we have entered the stage of discussing detailed terms and conditions.

(Billions of Yen)	FY2024	FY2	025		FY2024	FY2	/2025	
	End of Mar.	End of Jun.	End of Sep.		End of Mar.	End of Jun.	End of Sep.	
Cash and deposits	279.3	209.9	242.6	Notes and accounts payable – trade, etc.	289.7	294.2	295.5	
Notes and accounts receivable – trade, etc.	379.7	364.1	369.4	Short-term borrowings	111.2	480.7	475.1	
Inventories	242.0	261.7	248.8	Current portion of bonds payable	0.0	0.0	0.0	
Other current assets	78.6	86.1	96.5	Other current liabilities	355.9	305.6	311.6	
Current Assets	979.8	921.9	957.5	Current Liabilities	756.9	1,080.6	1,082.2	
Property, plant and Equipment	201.8	191.8	190.5	Bonds payable	0.0	0.0	0.0	
Intangible assets	36.5	35.0	34.2	Long-term borrowings	406.4	10.9	11.2	
Investments and other Assets	235.4	234.4	234.8	Other non-current liabilities	122.6	105.3	102.3	
Non-current Assets	473.9	461.3	459.5	Non-current Liabilities	529.0	116.3	113.5	
Total Assets	1,453.7	1,383.3	1,417.0	Net Assets	167.7	186.3	221.2	
				Total Liabilities and Net Assets	1,453.7	1,383.3	1,417.0	
Exchange Rate, End of P	eriod							
USD/JPY	149.53	144.82	148.89	Equity Ratio	10.5%	12.5%	14.6%	
Euro/JPY	162.03	169.64	174.51	Equity	153.3	173.0	207.4	
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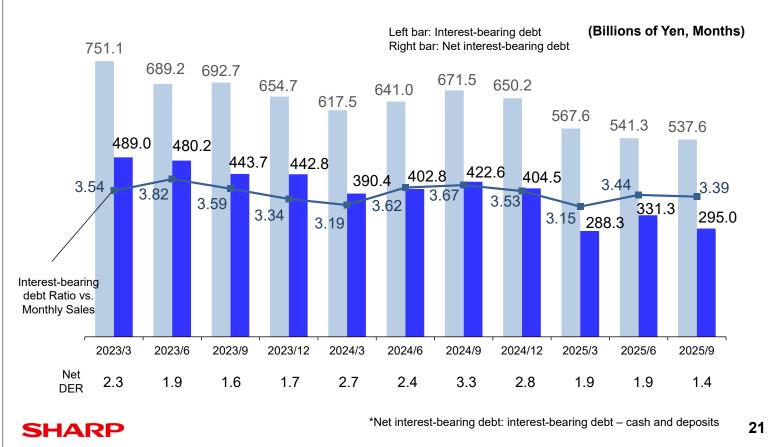
Inventory Trends

•The inventory amount and turnover ratio declined compared to the end of June.



Interest-Bearing Debt Trends

- •Net interest-bearing debt decreased to 295.0 billion yen from 331.3 billion yen as of the end of June.
- •Net DER stood at 1.4 times and is steadily decreasing toward the near-term target of below 1.0 times.



Ⅲ. Consolidated Financial Results Forecast for Fiscal 2025



Consolidated Financial Results Forecast for Fiscal 2025

· Sharp revised the full-year earnings forecast upward to factor such as stronger-than-expected second quarter performance in the PC business, etc., and improved tariff effects into operating profit, as well as to reflect a review of share of profit of entities accounted for using equity method in ordinary profit and bottom-line profit.

(Billions of Yen)

23

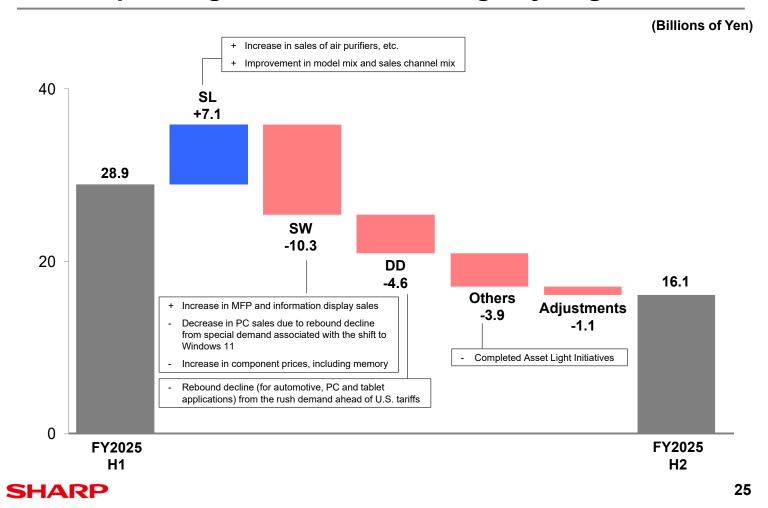
	FY2024			FY20	25		
		Fiscal-year	ear Revised				
	Fiscal Year	Previous Forecast	First Half Second Half Fi		Fiscal Year Forecast	Y on Y	Revision
Net Sales	2,160.1	1,870.0	950.3	919.7	1,870.0	-13.4%	0.0
Operating Profit	27.3	30.0	28.9	16.1	45.0	+64.6%	+15.0
(margin)	(1.3%)	(1.6%)	(3.0%)	(1.7%)	(2.4%)		
Ordinary Profit	17.6	27.0	33.5	11.5	45.0	+154.9%	+18.0
(margin)	(0.8%)	(1.4%)	(3.5%)	(1.2%)	(2.4%)		
Bottom-line Profit	36.0	32.0	45.4	7.6	53.0	+46.8%	+21.0
(margin)	(1.7%)	(1.7%)	(4.8%)	(0.8%)	(2.8%)		
Avg. Exchange Rate							
USD/JPY	152.57	145.00	146.04	145.00	-		
EUR/JPY	163.73	160.00	168.06	160.00	-		

Consolidated Financial Results Forecast by Segment

		FY2024				FY2025			
			Fig. a.d	Revised			Y on Y		
(Billions of Yen)		Fiscal Year	Fiscal-year Previous Forecast	First Half	Second Half Forecast	Fiscal Year Forecast	Difference	Change	Revision
	Sales	643.5	635.0	291.1	318.9	610.0	-33.5	-5.2%	-25.
Smart Life	Operating Profit	21.9	33.5	13.2	20.3	33.5	+11.6	+52.5%	0.
	(margin)	(3.4%)	(5.3%)	(4.6%)	(6.3%)	(5.5%)			
	Sales	836.3	800.0	408.5	405.5	814.0	-22.3	-2.7%	+14.
Smart Workplace	Operating Profit	59.6	42.0	32.9	22.6	55.5	-4.1	-7.1%	+13.
· ·	(margin)	(7.1%)	(5.3%)	(8.1%)	(5.6%)	(6.8%)			
	Sales	1,479.9	1,435.0	699.6	724.4	1,424.0	-55.9	-3.8%	-11
Brand Business	Operating Profit	81.6	75.5	46.2	42.8	89.0	+7.4	+9.0%	+13
	(margin)	(5.5%)	(5.3%)	(6.6%)	(5.9%)	(6.3%)			
	Sales	452.2	390.0	211.8	188.2	400.0	-52.2	-11.5%	+10
Display Device	Operating Profit	-26.9	-22.0	-8.7	-13.3	-22.0	+4.9	-	0
	(margin)	(-6.0%)	(-5.6%)	(-4.1%)	(-7.0%)	(-5.5%)			
	Sales	1,932.1	1,825.0	911.5	912.5	1,824.0	-108.1	-5.6%	-1
ubtotal	Operating Profit	54.7	53.5	37.5	29.5	67.0	+12.3	+22.4%	+13
	(margin)	(2.8%)	(2.9%)	(4.1%)	(3.2%)	(3.7%)			
	Sales	257.1	45.0	45.3	0.7	46.0	-211.1	-82.1%	+1
Others	Operating Profit	-7.8	-3.0	1.2	-2.7	-1.5	+6.3	-	+1
	(margin)	(-3.0%)	(-6.7%)	(2.7%)	(-414.2%)	(-3.3%)			
	Sales	2,189.3	1,870.0	956.8	913.2	1,870.0	-319.3	-14.6%	0
otal	Operating Profit	46.8	50.5	38.7	26.8	65.5	+18.7	+39.7%	+15
	(margin)	(2.1%)	(2.7%)	(4.0%)	(2.9%)	(3.5%)			
Adjustments	Sales	-29.1	0.0	-6.5	6.5	0.0	_	-	0
.ujustinents	Operating Profit	19.5	-20.5	-9.7	-10.8	-20.5		_	0
	Sales	2,160.1	1,870.0	950.3	919.7	1,870.0		-13.4%	0
onsolidated total	Operating Profit	27.3	30.0	28.9	16.1	45.0	+17.7	+64.6%	+15
	(margin)	(1.3%)	(1.6%)	(3.0%)	(1.7%)	(2.4%)			
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Operating Profit: Y on Y Change by Segment



Impact of U.S. Tariffs on Operating Profit

(Billions of Yen) Net sales for FY2024 FY2025 impact amount 2,160.1 Segment Main items **Previous** Revised To the U.S. Change **Forecast Forecast** 207.1 -1.9 Tariff impact -2.0-0.1(9.6%)Drawer oven +1.8 +2.0 +0.2 Measures **Smart Life** Other cooking appliances Post--0.1 0.0 +0.1 measures Tariff impact -11.2 -11.0 +0.2 **MFP** Display +7.5 +8.5 +1.0 Measures **Smart Workplace Projector** Post-+1.1 PC -3.6 -2.5 measures Tariff impact -13.4-13.4 0.0 Measures +9.6 +10.8 +1.2 **Total** Post--2.5 +1.2 -3.7 measures

*Total includes others.



IV. Progress of Medium-Term Management Plan



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Progress on Key Initiatives Under the Medium-Term Management Plan

Busir	ness	Key Progress
1. Finance		 ✓ Progress made in strengthening profitability across all businesses, and operating profit improved at a pace significantly exceeding initial expectations ✓ Asset sales also proceeded smoothly, resulting in a substantial improvement in the equity ratio during the first half (10.5% →14.6%)
(1)	(1) SL	✓ Services using generative AI (e.g., Cook Talk, COCORO HOME AI) and generative AI-compatible devices (e.g., HEALSIO, drum-type washer-dryers) expanded
	(2) SW	✓ Smart business, which supports customer DX through the use of data and AI, grew by nearly double digits year on year in the first half, driven by office-related services
2. Business	(3) DD	✓ Signed an MOU with Hon Hai on September 15 regarding the transfer of Kameyama No.2 Plant, and expect to conclude the final agreement within the year
	(4) New Industries	 ✓ Unveiled LDK+, the second EV concept model, at the Japan Mobility Show 2025, and aim to enter the EV market in fiscal 2027 ✓ Accelerating consideration of business development for AI DC solutions



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V. Supplementary Data



Consolidated Financial Results

(Billions of Yen)

		FY2024		FY2025			
	First Half	Second Half	Fiscal Year	First Half	Second Half Forecast	Fiscal Year Forecast	
Net Sales	1,096.4	1,063.7	2,160.1	950.3	919.7	1,870.0	
Operating Profit	0.4	26.8	27.3	28.9	16.1	45.0	
(margin)	(0.0%)	(2.5%)	(1.3%)	(3.0%)	(1.7%)	(2.4%)	
Ordinary Profit	1.4	16.1	17.6	33.5	11.5	45.0	
(margin)	(0.1%)	(1.5%)	(0.8%)	(3.5%)	(1.2%)	(2.4%)	
Bottom-line Profit	22.9	13.1	36.0	45.4	7.6	53.0	
(margin)	(2.1%)	(1.2%)	(1.7%)	(4.8%)	(0.8%)	(2.8%)	



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Consolidated Quarterly Financial Results

(Billions of Yen)

		FY20	024		FY2	025
	Q1	Q2	Q3	Q4	Q1	Q2
Net Sales	531.9	564.4	561.5	502.1	472.4	477.8
Operating Profit	-5.8	6.2	19.9	6.9	15.3	13.6
(margin)	(-1.1%)	(1.1%)	(3.5%)	(1.4%)	(3.2%)	(2.9%)
Ordinary Profit	-10.1	11.6	-0.6	16.8	18.5	14.9
(margin)	(-1.9%)	(2.1%)	(-0.1%)	(3.4%)	(3.9%)	(3.1%)
Bottom-line Profit	-1.2	24.2	-26.5	39.6	27.2	18.2
(margin)	(-0.2%)	(4.3%)	(-4.7%)	(7.9%)	(5.8%)	(3.8%)



Sales by Segment

(Billions of Yen)

		FY2024		FY2025		
	First Half	Second Half	Fiscal Year	First Half	Second Half Forecast	Fiscal Year Forecast
Smart Life	315.7	327.8	643.5	291.1	318.9	610.0
Smart Workplace	396.8	439.5	836.3	408.5	405.5	814.0
Brand Business	712.5	767.3	1,479.9	699.6	724.4	1,424.0
Display Device	226.9	225.2	452.2	211.8	188.2	400.0
Subtotal	939.5	992.6	1,932.1	911.5	912.5	1,824.0
Others	174.1	83.0	257.1	45.3	0.7	46.0
Total	1,113.6	1,075.6	2,189.3	956.8	913.2	1,870.0
Adjustments	-17.2	-11.9	-29.1	-6.5	6.5	0.0
Consolidated total	1,096.4	1,063.7	2,160.1	950.3	919.7	1,870.0

*Sales include inter-segment sales and transfers.

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Operating Profit by Segment

(Billions of Yen)

		FY2024		FY2025			
	First Half	Second Half	Fiscal Year	First Half	Second Half Forecast	Fiscal Year Forecast	
Smart Life	7.7	14.2	21.9	13.2	20.3	33.5	
Jillart Lile	(2.4%)	(4.3%)	(3.4%)	(4.6%)	(6.3%)	(5.5%)	
Smart Warkniggs	22.4	37.1	59.6	32.9	22.6	55.5	
Smart Workplace	(5.7%)	(8.5%)	(7.1%)	(8.1%)	(5.6%)	(6.8%)	
Brand Business	30.2	51.4	81.6	46.2	42.8	89.0	
Brand Business	(4.2%)	(6.7%)	(5.5%)	(6.6%)	(5.9%)	(6.3%)	
Dianley Davies	-12.5	-14.3	-26.9	-8.7	-13.3	-22.0	
Display Device	(-5.6%)	(-6.4%)	(-6.0%)	(-4.1%)	(-7.0%)	(-5.5%)	
Cubtotal	17.6	37.1	54.7	37.5	29.5	67.0	
Subtotal	(1.9%)	(3.7%)	(2.8%)	(4.1%)	(3.2%)	(3.7%)	
Othoro	-7.5	-0.3	-7.8	1.2	-2.7	-1.5	
Others	(-4.3%)	(-0.4%)	(-3.0%)	(2.7%)	(-414.2%)	(-3.3%)	
Total	10.0	36.7	46.8	38.7	26.8	65.5	
Total	(0.9%)	(3.4%)	(2.1%)	(4.0%)	(2.9%)	(3.5%)	
Adjustments	-9.6	-9.9	-19.5	-9.7	-10.8	-20.5	
Concolidated total	0.4	26.8	27.3	28.9	16.1	45.0	
Consolidated total	(0.0%)	(2.5%)	(1.3%)	(3.0%)	(1.7%)	(2.4%)	

Quarterly Sales by Segment

(Billions of Yen)

		FY20		FY2025		
	Q1	Q2	Q3	Q4	Q1	Q2
Smart Life	157.1	158.6	172.5	155.2	140.3	150.7
Smart Workplace	189.4	207.4	219.1	220.3	189.3	219.1
Brand Business	346.5	366.0	391.7	375.6	329.7	369.9
Display Device	101.7	125.2	122.3	102.9	109.2	102.6
Subtotal	448.2	491.2	514.0	478.6	439.0	472.5
Others	93.3	80.7	54.2	28.8	38.0	7.2
Total	541.6	572.0	568.2	507.4	477.0	479.8
Adjustments	-9.6	-7.5	-6.6	-5.2	-4.5	-1.9
Consolidated total	531.9	564.4	561.5	502.1	472.4	477.8

*Sales include inter-segment sales and transfers.

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Quarterly Operating Profit by Segment

(Billions of Yen)

		FY20	24		FY2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Smart Life	4.1 (2.6%)	3.5 (2.3%)	7.3 (4.3%)	6.8 (4.4%)	6.8 (4.9%)	6.4 (4.2%)
Smart Workplace	10.1 (5.4%)	12.3 (5.9%)	22.1 (10.1%)	15.0 (6.8%)	14.2 (7.5%)	18.7 (8.6%)
Brand Business	14.3 (4.1%)	15.8 (4.3%)	29.4 (7.5%)	21.9 (5.8%)	21.0 (6.4%)	25.1 (6.8%)
Display Device	-10.9 (-10.8%)	-1.6 (-1.3%)	-3.4 (-2.8%)	-10.8 (-10.6%)	-2.5 (-2.3%)	-6.2 (-6.1%)
Subtotal	3.3 (0.7%)	14.2 (2.9%)	26.0 (5.1%)	11.0 (2.3%)	18.5 (4.2%)	18.9 (4.0%)
Others	-4.0 (-4.3%)	-3.4 (-4.3%)	-1.5 (-2.9%)	1.2 (4.4%)	1.3 (3.5%)	-0.1 (-1.6%)
Total	-0.6 (-0.1%)	10.7 (1.9%)	24.4 (4.3%)	12.3 (2.4%)	19.9 (4.2%)	18.8 (3.9%)
Adjustments	-5.1	-4.4	-4.5	-5.3	-4.6	-5.1
Consolidated total	-5.8 (-1.1%)	6.2 (1.1%)	19.9 (3.5%)	6.9 (1.4%)	15.3 (3.2%)	13.6 (2.9%)

*Figures within parentheses indicate operating margin.



Capital Investment / Depreciation and Amortization

(Billions of Yen)

		FY2024		FY2025			
	First Half	Second Half	Fiscal Year	First Half	Second Half Forecast	Fiscal Year Forecast	
Capital Investment	14.4	15.5	29.9	16.3	23.7	40.0	
Displays	6.1	3.8	10.0	6.1	6.4	12.5	
Depreciation and Amortization	21.8	19.4	41.3	15.0	17.0	32.0	
R&D Expenditures	39.1	37.1	76.3	34.7	45.3	80.0	
					(Yen)		
Avg. Exchange Rate		FY2024		FY2	025		
	First Half	Second Half	Fiscal Year	First Half	Second Half Forecast		
US Dollar	152.61	152.52	152.57	146.04	145.00		
Euro	165.91	161.55	163.73	168.06	160.00		

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Quarterly Capital Investment, Depreciation and Amortization, etc.

(Billions of Yen)

					•	,
		FY20		FY2025		
	Q1	Q2	Q3	Q4	Q1	Q2
Capital Investment	6.2	8.1	5.3	10.1	5.1	11.1
Displays	2.5	3.5	1.5	2.3	1.2	4.9
Depreciation and Amortization	11.0	10.8	10.7	8.7	7.5	7.4
R&D Expenditures	17.2	21.9	18.2	18.9	17.0	17.7
						(Yen)
Avg. Exchange Rate		FY20	24		FY20	25

Q1 Q2 Q3 Q4 Q1 Q2 149.32 144.60 147.48 **US Dollar** 155.89 152.44 152.61 167.88 163.95 162.59 160.50 163.81 172.31 **Euro**

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- *Amounts less than 100 million yen shown in this presentation material have been rounded down.
- *Year-on-year change has been calculated based on 100 million yen units. Percentage change has been calculated based on actual figures.
- *Bottom-line profit: Profit attributable to owners of parent
- *Segment Name Abbreviations:

Smart Life: SL Smart Workplace: SW Display Device: DD

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